

Statements

**MOUNTAIN VIEW COUNTY
2011 BUDGET
STATEMENT OF OPERATIONS
REVENUE BUDGET**

VARIANCE CALCULATION: 2011 budget compared to 2010 budget.

	2009 ACTUAL \$	2010 PROJECTED \$	2010 BUDGET \$	2011 BUDGET \$	CHANGE \$	%
TAXES:						
MUNICIPAL	23,686,455	23,261,516	22,600,000	23,726,000	1,126,000	5
EDUCATION	9,621,437	9,762,893	9,637,500	10,126,000	488,500	5
SENIOR'S HOUSING	324,791	320,234	350,000	286,000	(64,000)	(22)
REGIONAL WASTE MANAGEMENT	175,100	160,117	155,000	163,000	8,000	5
EMS SERVICES	127,674					
TOTAL CURRENT TAXES LEVIED	33,935,457	33,504,760	32,742,500	34,301,000	1,558,500	5
Net Over/Under Levy	(2,884)	4,794	-	(5,000)	(5,000)	
TOTAL TAXES	33,932,573	33,509,554	32,742,500	34,296,000	1,553,500	5
SALES OF GOODS & SERVICES:						
Sale of Goods	218,865	218,622	238,400	243,200	4,800	2
Sale of Services	991,995	718,367	655,700	695,500	39,800	6
Fees & Levies	596,362	1,040,541	597,625	688,725	91,100	15
Fines & Penalties	314,474	410,698	278,000	291,500	13,500	5
Return on Investments	303,303	369,241	303,000	582,000	279,000	92
Rentals	417,165	278,317	119,100	287,100	168,000	141
Recovery	398,018	475,259	556,700	521,045	(35,655)	(6)
Other	65,101	741,669	159,100	74,100	(85,000)	(53)
	3,305,283	4,252,714	2,907,625	3,383,170	475,545	16
GRANTS:	2,886,145	2,266,540	2,470,271	2,376,830	(93,441)	(4)
TOTAL REVENUE	40,124,002	40,028,808	38,120,396	40,056,000	1,935,604	5

**MOUNTAIN VIEW COUNTY
2011 BUDGET
STATEMENT OF OPERATIONS**

EXPENSE BUDGET

VARIANCE CALCULATION: 2011 budget compared to 2010 budget.

	2009 ACTUAL	2010 PROJECTED	2010 BUDGET	2011 BUDGET	VARIANCE	%
	\$	\$	\$	\$	\$	
COUNCIL:	513,622	504,673	595,480	562,340	(33,140)	(6)
CAO SERVICES:	505,508	919,681	627,580	627,130	(450)	(0)
CORPORATE SERVICES:						
Finance & General Office	1,957,190	2,180,060	2,081,733	2,380,920	299,187	14
Assessment & Taxation	412,080	445,446	430,725	451,100	20,375	5
Business Services	567,007	695,069	690,550	757,650	67,100	10
Non Recurring	55,529	100,108	20,000	40,000	20,000	100
	<u>2,991,806</u>	<u>3,420,684</u>	<u>3,223,008</u>	<u>3,629,670</u>	<u>406,662</u>	<u>13</u>
PLANNING & DEVELOPMENT SERVICES:						
Planning	840,893	966,625	758,070	1,068,100	310,030	41
Permitting	177,776	200,977	226,750	250,600	23,850	11
Development	324,246	271,215	265,300	263,300	(2,000)	(1)
Non Recurring	124,529	85,078	332,000	142,000	(190,000)	(57)
	<u>1,467,444</u>	<u>1,523,894</u>	<u>1,582,120</u>	<u>1,724,000</u>	<u>141,880</u>	<u>9</u>
LEGISLATIVE & COMMUNITY SERVICES:						
Legislative Services	541,523	609,501	683,260	796,045	112,785	17
Community Services	612,832	593,600	656,795	721,600	64,805	10
Non Recurring	1,040,576	634,928	1,050,000	1,048,700	(1,300)	(0)
Community Grants	520,331	520,826	520,375	560,875	40,500	8
Third Party Services	1,915,845	2,903,988	2,342,997	2,357,280	14,283	1
	<u>4,631,106</u>	<u>5,262,844</u>	<u>5,253,427</u>	<u>5,484,500</u>	<u>231,073</u>	<u>4</u>
OPERATIONAL SERVICES:						
Operational Services Maintenance	21,407,832	16,492,290	14,577,750	16,601,900	2,024,150	14
Infrastructure Support Services	754,943	996,637	728,250	880,650	152,400	21
Parks	36,146	37,894	29,000	49,900	20,900	72
Other Operational Services Projects				142,500	142,500	0
Agriculture Service Board	788,987	758,939	999,500	815,500	(184,000)	(18)
Agriculture/Environmental Projects	125,860	182,869	211,385	191,910	(19,475)	(9)
	<u>23,113,767</u>	<u>18,468,630</u>	<u>16,545,885</u>	<u>18,682,360</u>	<u>2,136,475</u>	<u>13</u>
REQUISITIONS:	10,249,002	10,248,038	10,142,500	10,570,000	427,500	4
TOTAL EXPENSES	<u>43,472,256</u>	<u>40,348,443</u>	<u>37,970,000</u>	<u>41,280,000</u>	<u>3,310,000</u>	<u>9</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES -BEFORE OTHER	(3,348,254)	(319,635)	150,396	(1,224,000)		
OTHER:						
Contributed Assets	1,011,610					
Government transfers for Capital	3,878,331	8,018,961	8,849,604	4,124,000		
EXCESS REVENUES OVER EXPENSES	<u>1,541,687</u>	<u>7,699,326</u>	<u>9,000,000</u>	<u>2,900,000</u>		

**MOUNTAIN VIEW COUNTY
2011 BUDGET
STATEMENT OF CASH FLOWS**

NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:

	2009 ACTUAL \$	2010 PROJECTED \$	2010 BUDGET \$	2011 BUDGET \$
Operating				
Excess Revenues Over Expenses	1,541,687	7,699,326	9,000,000	2,900,000
Non-cash charges to operations				
Amortization	10,771,387	9,752,176	7,175,000	10,579,800
Gravel Surcharge			750,000	
Tangible capital assets received as contributions	(1,011,610)			
Loss (gain) on disposal of tangible capital assets	415,517	351,792		275,000
Cash provided by operating transactions	11,716,981	17,803,294	16,925,000	13,754,800
Capital				
Acquisition of tangible capital assets	(10,848,169)	(16,000,319)	(18,635,851)	(12,359,550)
Proceeds on disposal of tangible capital assets	166,440	866,823	699,000	260,000
Cash used in capital transactions	(10,681,729)	(15,133,496)	(17,936,851)	(12,099,550)
Cash Funding	1,035,252	2,669,798	(1,011,851)	1,655,250
Net Change in non-cash working capital balances related to operations	(802,727)	(922,420)	(5,294,046)	2,469,160
Financing/Investing				
Cash provided by financing/investing activities	42,810	-	-	-
Net increase in cash and cash equivalents	275,335	1,747,378	(6,305,897)	4,124,410
Cash and Cash Equivalents, Beginning of Year	13,707,287	13,982,622	15,602,035	15,730,000
Cash and Cash Equivalents, End of Year	13,982,622	15,730,000	9,296,138	19,854,410
Reconciliation of Cash Funding				
Unappropriated Surplus	(105,651)	1,757,493	-	-
Operating Reserves	1,363,847	1,243,296	572,919	1,360,920
Capital Reserves	616,936	(330,991)	(1,584,770)	294,330
Unfunded Pit Reclamation	(834,795)			
Unfunded Post Retirement	(5,085)			
	1,035,252	2,669,798	(1,011,851)	1,655,250

**MOUNTAIN VIEW COUNTY
2011 BUDGET**

NON CASH WORKING CAPITAL

DEFERRED CHARGES

DEFERRED DEVELOPMENT EXPENSE

Deferred Development expenses are recovered from fees charged on future development. They are recorded as an asset and the asset is reduced as development occurs and fees are paid.

	2010 Beginning Balance	2010 Projected	2010 BUDGET	2011 Budget	2012 Budget	Future Budgets
	\$	\$	\$	\$	\$	\$
Deferred Development Expense						
Molmac	12,994					
Olds/Didsbury Airport	50,063					190,000
Bergen ASP	65,147					
Bearberry ASP	64,323					
South McDougal Flats (formerly Sundre Airport) ASP	65,246		231,000			190,000
Water Valley/Winchell Lake ASP	61,856	21,143	40,000	12,000	190,000	
Wessex Growth Centre ASP		23,000	80,000	37,000	35,000	190,000
South East Sundre						
South Westward Ho ASP (Uncertain)						285,000
South East Sundre ASP Update	33,764		50,000	35,000	60,000	190,000
Didsbury						
Didsbury East						
Didsbury West (Uncertain)						
Netook						
Netook ASP & Drainage Study	116,293					
2/27 Drainage Study			50,000			
2/27 Utility Serving Study	35,710		30,000			
2/27 Intersection & Road Study (Ops Budget)	126,059	75,000	35,000	200,000		
West Olds 2 & 27 ASP (Uncertain)						
Total Costs	631,456	119,143	516,000	284,000	285,000	1,045,000
Deferred Development Expense - Recovery	243,134	102,000	30,000	30,000		
Ending Deferred Development Expense Balance	388,322	405,465	913,603	659,465		
Change in Deferred Development Expense				(254,000)		
DEFERRED REVENUE	Grant		Expenditure	Change		
New Deal	700,530		(800,000)	(99,470)		
Municipal Sustainability Initiative (MSI)	4,047,630		(1,225,000)	2,822,630		
Change in Deferred Revenue				2,723,160		
Total Change in Deferred Charges				2,469,160		

**MOUNTAIN VIEW COUNTY
2011 BUDGET
RESERVES**

	Beginning of Year \$	Additions \$	Withdrawal \$	End of Year \$
Public Transportation Reserve	178,059	-	(45,000)	133,059
Public Works:				
Snow Removal	220,643			220,643
Pit Stripping and Reclamation Reserve	686,025	750,000	(250,000)	1,186,025
Projects Reserve	2,331,227	1,050,000	(1,432,000)	1,949,227
Road Maintenance Reserve	600,000	150,000		750,000
Gravel Reserve	238,872			238,872
Rechipping Reserve	(0)	-		(0)
Sundre Airport Reserve	5,981			5,981
Tax Rate Stabilization Reserve	4,217,620	690,095	(433,800)	4,473,915
Road Network Reserve	5,696,578	1,016,625		6,713,203
Rural Community Reserve	62,844	10,000	(15,000)	57,844
Parks Reserve	13,198			13,198
General Fire Reserve	(124,193)	230,000	(410,000)	(304,193)
Didsbury Fire Reserve	130,088	-	-	130,088
Agriculture Reserve	46,572		-	46,572
Statutory Documents Reserve	50,000	50,000	-	100,000
Working Capital Reserve	2,567,823			2,567,823
	<u>16,921,337</u>	<u>3,946,720</u>	<u>(2,585,800)</u>	<u>18,282,257</u>
NET CHANGE IN OPERATING RESERVES				<u>1,360,920</u>

CAPITAL RESERVES

Heavy Equipment Reserve	2,140,916	1,474,250	(729,000)	2,886,166
Truck Fleet Reserve	73,630	120,000	-	193,630
Facility Reserve	413,633	507,000	(230,000)	690,633
Office Equipment Reserve	174,965	150,000	(65,000)	259,965
Olds/Didsbury Airport Reserve	(456,622)	-	(1,532,920)	(1,989,542)
Sundre Airport		-	-	-
Radio Hub Reserve	34,955	-	-	34,955
Asphalt Roads Reserve	-	600,000		600,000
Other				-
	<u>2,381,477</u>	<u>2,851,250</u>	<u>(2,556,920)</u>	<u>2,675,807</u>
NET CHANGE IN CAPITAL RESERVES				<u>294,330</u>

**MOUNTAIN VIEW COUNTY
DEBT
2011 BUDGET**

DEBT LIMIT

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/2000 for Mountain View County be disclosed in the County's financial statements. Below is the calculation as of December 31, 2009.

	2009
	\$
Total debt limit	44,812,498
Total debt	<u>2,700,156</u>
Amount below total debt limit	<u><u>42,112,342</u></u>
Service on debt limit	7,468,750
Service on debt	<u>238,928</u>
Amount below limit on debt service	<u><u>7,229,822</u></u>

The debt limit is calculated at 1.5 times revenue of the County (as defined in Alberta Regulation 255/2000) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

2011 Budget

There are no County expenditures in the 2011 budget that are financed with debt. At this point none of the long range plans anticipate long term borrowing.

In 2010 the County lent \$6.5 million to Mountain View Senior's Housing. The County borrowed the funds from Alberta Capital Financing Authority. The appropriate borrowing bylaws are in place. There is corresponding funding coming from Mountain View Senior's Housing to re-pay the debt. The only impact to the County is a reduction in overall borrowing capacity. Borrowing levels remain well below regulated limits.

**MOUNTAIN VIEW COUNTY
DEBT
2011 BUDGET**

Details of Current Long Term Debt

	<u>Original Principal</u>	<u>Rate</u>	<u>Anniversary Date</u>	<u>Final Payment</u>
Debenture 1-03	1,000,000	6.000%	September 2	2028
Debenture 2-03	1,000,000	5.875%	November 3	2028
Debenture 3-03	1,000,000	5.750%	December 15	2028
Debenture 1-04	100,000	4.960%	September 23	2029
Debenture 4000910	3,000,000	4.047%	March 15	2025
Debenture 4001077	3,500,000	3.885%	December 15	2025

The purpose of the debentures was to allow the County to provide financing to Mountain View Seniors Housing. The debentures are offset by a note receivable from the Mountain View Senior's Housing. The details of the debentures are above. They are all payable to Alberta Capital Finance Authority. Each \$1,000,000 debenture has annual payments with the payments due on their anniversary dates. The \$100,000, 3,000,000 and \$3,500,000 debentures have payments due twice per year.

Estimated principal and interest payments for the next five years are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Payments</u>
2011	413,521	404,257	817,778
2012	431,644	386,134	817,778
2013	450,585	367,193	817,778
2014	470,383	347,395	817,778
2015	491,076	326,701	817,778
Thereafter	6,727,444	2,036,249	8,763,693
	<u>8,984,653</u>	<u>3,867,929</u>	<u>12,852,582</u>